

2023 ANNUAL REPORT



100 East Broad Street, Suite 500 | Columbus, OH 43215 www.ohiocdc.org | 614-461-6392 | @OhioCDC Friends,

The year 2023 was a year of a change at the Ohio CDC Association (OCDCA). The organization saw the departure of long-time Executive Director and several other long-time staff. Yet despite many new faces among the team, the Ohio CDC Association remains laser-focused on our mission of revitalizing Ohio's neighborhoods and supporting the organizations making that happen on the ground.

What has always set OCDCA apart is the relationships – with policymakers, with partner organizations, and of course, with one another. And there is nowhere better to build these relationships than our Annual Conference! Columbus hosted the 2023 Annual Conference, and it was our largest ever with over 300 attendees. Plenary sessions featured key state lawmakers and other policymakers, and Richard Rothstein served as our keynote speaker to talk about his new book, Just Action. When he started his speech, you could have heard a pin drop.

OCDCA also worked to build relationships at the Ohio Statehouse and advocate for community developers as discussions about the state's housing crisis picked up steam. Ohio CDC Association members testified at nearly half of all the Senate Select Committee on Housing's hearings and shared how community developers make lasting change in neighborhoods through housing investment. Additionally, we monitored the development of new housing programs created in the state budget and advocated to state agencies to ensure that they were flexible enough to meet members' needs.

As always, we continued to serve members through our year-round programs and trainings. In 2023, we were awarded a four-year continuation of the Refugee Individual Development Account (RIDA) program by the federal Office of Refugee Resettlement. This will allow OCDCA and our members to continue to serve newcomers in Central and Northeast Ohio and help them on the path to wealth building in their new home.

We are grateful for the work that our members do in their communities every day. As we transition into a new era, we look forward to working with our members to make sure OCDCA continues to provide a strong backbone to Ohio's community development nonprofits.

Torey Hollingsworth

With respect for all you do,

Joy Johnson Board President

Joy Johnson

Torey Hollingsworth Executive Director





OHIO CDC ASSOCIATION STAFF

| Torey Hollingsworth | |
|---------------------|--|
| Executive Director | |

Suzanne Parks
Director of Economic Inclusion

Andrew Dodson
Director of Capacity Building

Julia Robinson

Membership Capacity Manager

Mandi Arthur

Chief Financial Officer

Arabella Zambito

Communications & Policy Associate

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OFFICERS AND BOARD MEMBERS OF THE OHIO CDC ASSOCIATION 2024

Joy Johnson, President Burten, Bell, Carr Development, Inc.

Victor Leandry, Vice President El Centro de Servicios Sociales

Sarah Allan, Treasurer Toledo LISC

Tiffaney Shaver, SecretaryGreat Lakes Community Action Partnership

Bambi Baughn
The CAC of Fayette County

Mary Delaney
Community Matters

Judy Jackson National Equity Fund

Nathan Keirns LEADS Community Action Agency

Beth Long

Ohio Capital Corporation for Housing

Tom Redfern Rural Action

Emily Seibel

Yellow Springs Home, Inc.

Shameikia Smith

IMPACT Community Action

Tiffany Sokol

Youngstown Neighborhood Development Corporation

Stephen Torsell
Homes on the Hill

Alicia Townsend U.S. Bank

Brian Williams PNC Bank

REFUGEE INDIVIDUAL DEVELOPMENT ACCOUNTS

The Refugee IDA program (RIDA) allows refugees who have been in the United States for less than five years to fulfill their American dream to purchase either a home for the first time, earn a post-secondary education/trade credential, open a small business or purchase a vehicle. OCDCA works with Ethiopian Tewahedo Social Services and Asian Services in Action (ASIA) to provide IDAs in Central and Northeast Ohio. In 2023, Ohio CDC Association was awarded another grant to continue the program for four years.



GUL RAHMAN SAFI A Success Story

Gul Rahman Safi came to the United States in 2022 from Afghanistan, where he had worked for the Ministry

of Commerce. Thanks to the RIDA Program, he bought a 2015 Honda Civic. This purchase opened up better job opportunities, leading to increased income. The Honda Civic not only became reliable transportation but also a symbol of Gul's success and determination.

RIDA PROGRAM OUTCOMES

| THE WITCH THE STREET | | | |
|--------------------------------|--------------|------------------|--|
| | RIDA 2023 | PROJECT TOTAL | |
| HOME PURCHASES | 4 | 14 | |
| VEHICLE PURCHASES | 54 | 70 | |
| MICRO | 13 | 23 | |
| EDUCATION | 0 | 0 | |
| FINANCIAL LITERACY HOURS | 469 | 1,229 | |

MAIN STREETS JOB RECOVERY PROGRAM

The Main Street Jobs Recovery Project (Main Street) is designed to create employment opportunities, support small businesses and startups, and increase self-sufficiency among Ohioans—particularly those with low-to-moderate incomes—while working to strengthen and restore local communities. Under the program, nonprofit organizations apply for grants to address the economic needs of individuals and families through the creation of permanent business development and employment opportunities. This bottom-up approach to economic development focuses on job creation for Ohioans while rebuilding Main Streets by addressing priorities such as blight remediation, vacant properties, housing, and the reentry population.



The Ohio CDC Association (OCDCA) was asked to administer this program by the Ohio Department of Development. OCDCA selected three grantees out of a pool of 30 applicants

for funding through a competitive application process. The grantees, Community Development for All People (Columbus), Clevelawn/Home (Cleveland), and Greater Dayton Union Cooperative (Dayton) are unique in their approaches to restoring the economic well-being of their respective communities. However, all three were charged with the same outcomes.

By the end of the first year, eight jobs were created, 3 businesses were launched and 1 pre-existing business was expanded.



HOMEOWNERSHIP INDIVIDUAL DEVELOPMENT ACCOUNTS



Funded through the Ohio Housing Trust Fund, OCDCA works with members to provide individual development accounts for people saving for a downpayment on their first home.



21 HOMES PURCHASED

AUTUMN CALVERT

A Success Story

Autumn and her children, a Habitat for Humanity-MidOhio partner family, recently moved into their new home on the Northside. Autumn was able to take advantage of IDA funds through the Ohio CDC Association to help with her down payment. Now, the family is living in a safe home they can call their very own!

TRAINING & TECHNICAL ASSISTANCE

In 2023, 649 people attended 12 OCDCA trainings in a combination of virtual and in-person engagements. Participants were trained in areas such as food access, data visualization, leadership development, affordable housing, microenterprise development, Neighborhood Homes Investment Act, Inflation Reduction Act, and more.

- Building a Neighborhood Grocery Store
- Is VISTA Right for You?
- Ohio Micro Business Development Info Session
- 2023 Ohio Microbusiness Development Summit
- Ohio Neighborhood Homes Investment Act Webinar
- Mastering Crucial Conversations and Conflict
- · Leveraging the Inflation Reduction Act
- Intro to Cultural Humility
- Exploring a 4-Day Workweek: GLCAP
- Vision to Action: Data & Dashboards
- Is Summer Associate Right for You?





ANNUAL CONFERENCE

Columbus was host for 39th Annual Conference. The event was focused on the theme of "Awareness, Advocacy, & Appreciation" and we offered several opportunities for attendees to interact with state legislators at advocacy meetings, panels, and a reception at the Ohio Statehouse. Our keynote speaker, Richard Rothstein, was inspirational and delivered a meaningful speech on the necessity of taking direct action to redress segregation. We also had record-breaking attendance this year, with over 300 attendees!













AMERICORPS VISTA

Ohio CDC Association has run a statewide VISTA network since 1995, with a mission of alleviating poverty by helping local organizations expand their capacity to make change. The AmeriCorps VISTA program places full-time volunteers at member organizations to help build organizational, administrative, and financial capacity. VISTA members focus on a project over the course of their year of service, and measure their impact in terms of dollars raised, number of volunteers recruited, and volunteer hours dedicated.

VISTA MEMBER STORY

Ashton Mariner



At the end of 2023, my colleague and I at Old Brooklyn Community Development Corporation began developing a program for support ideas that residents had for community groups. We wanted to have a process where residents of Old Brooklyn could approach us with an idea, which we would then assist in the development of. However, this process was not meant to place any further strain on our employees. We are a relatively small staff, and while this aligns with our work, we do not have the means to be responsible for running community groups. The two most important principles of this process are that we serve as a mean for guidance and connections.

When we roll out this program, we hope that it will build community and identify resident leaders. Our organization is fully behind this idea, as it could be an extremely effective method for accomplishing some of our goals without putting any additional burden on our staff.

As we develop programs and host community events at Old Brooklyn Community Develop Corporation, we face the issue of properly promoting them. Responses from attendees show that our most effective marketing strategies so far for drawing people in have been word of mouth and attendance at previous events. It is very difficult to simply increase these two methods, though, as they rely on the community to promote the event themselves. To try to accomplish this, I have begun developing an internal guide for the proper promotion of events. We believe a key component is flyering at local businesses and getting business owners excited and informed enough about events to shift the flyers from passive to active advertising. This increased bond between businesses and Old Brooklyn Community Development Corporation will further our connection to the community, as will the bond between businesses and residents asking about events. We hope this internal guide will in turn boost the quality of life in Old Brooklyn.

VISTA MEMBER STORY

Peri Ledwell

Prior to beginning my VISTA program with the City of Cincinnati Office of Environment and Sustainability (OES), I worked in the food industry while pursuing my degree in Urban and Regional Planning at Cleveland State University (CSU). My dedication to environmental justice and food sustainability fueled my desire to contribute to the field of food security, recognizing the importance of reconnecting consumers with the sources of their sustenance. I firmly believe that ensuring consistent access to nutritious food lays the groundwork for societal prosperity, presenting an avenue to holistically address systemic and generational inequities.

Upon graduating from CSU with a Bachelor's of Arts degree, I joined Americorp as a Climate Change VISTA with OES, focusing primarily on energy equity and community engagement. Presently, I spearhead OES' initiative to develop the Electrify Cincy website, a centralized platform offering resources for residents interested in or undergoing home electrification. Concurrently, I cultivate partnerships with organizations across the Cincinnati region to amplify our impact. Notably, I have secured 26 new Green Cincinnati Plan Partners, bolstering OES' capacity and visibility within the community and advancing our goal of achieving carbon neutrality by 2050.



Peri Ledwell, Naomi Goldman and Rachel Bickett and the Cincinnati Second Sunday on Main event, representing the Office of Environment and Sustainability

In addition to my core responsibilities, I have engaged in various passion projects, including supporting the Urban Agriculture Grant Program, collaborating on a free food access pilot project with the City's Health Department, building out OES' newsletter and representing our office at city events. I'm grateful to the Ohio CDC Association for facilitating the opportunity for me to work with such an amazing team!

VISTA MEMBER STORY

Kenya (Kei) Cortez

Kenya (Kei) Cortez has been instrumental in providing outreach for the Homes on the Hill, attending various events on behalf of HOTH as she immerses herself in the community. While attending various community events, she has been able to make important contacts for moving forward in 2023. Kei worked very hard with volunteers to complete the harvest season at the garden and to keep the booth at the Westgate Farmer's Market running smoothly. She was able to develop new skills as she learned all about writing grants to support HOTH. She completed her first grant application for garden funding at the end of October and the team is excited to hear back on that application in January. Kei has been a great addition to the organization and her work will continue to help HOTH in years to come.

MICROBUSINESS DEVELOPMENT PROGRAM

The purpose of the Ohio Microbusiness Development Program is to provide funding for OCDCA nonprofit members seeking to offer microbusiness development programs to further develop a local delivery system that encourages microbusiness development, provides low- and moderate-income households with access to capital for business development and self-employment, and creates and retains long-term jobs in the private sector. The assistance enabled by this funding can be in the form of either training or technical assistance, or direct assistance to the business in the form of a loan.



FLOUR & THYME

A Success Story

Keely Shaye's Flour & Thyme is a woman owned micro bakery, focusing on rustic, small bakes, custom cakes and pastries using local and seasonal ingredients with an emphasis on foraged and floral flavors.

Owner/operator Keely participated in ACEnet's IDA program for helping entrepreneurs increase their business assets in 2023. Her goal was to be able to increase Flour & Thyme's production to scale up her business for retail events. During her time in the IDA program, Keely completed her finance and business training, completed her business plan, registered her business with the Ohio Secretary of State and opened her business banking account with Merchants National Bank, who provided the business with an additional \$1,000. A successful graduate, Keely used her grant IDA funds to expand her business through new baking equipment and supplies. During ACEnet's 2023 Open House, Keely participated in her first true retail event, increasing her customer base, and selling out of all her products by the end.













W&B TEAM SUPPORTING SMALL BUSINESSES IN DAYTON A Success Story

On June 29th, the Community Action Committee of Pike County's Workforce & Business Development Program (W&B) team members, Lisa Pfeifer, Adam Days, and Erica Jones attended the Ohio Community Development Corporation Association's (Ohio CDC) Micro-Summit event as guest speakers. The event took place at the Gem City Market in Dayton and consisted of two presentations, a panelist conversation, and a tour of the facility. Cherelle Gardner, Program Director for Co-Op Dayton, hosted the event with introducing the sessions and speakers.

PREPARING YOUR FUNDING
REQUEST FOR YOUR
SMALL BUSINESS
SART-U OR EXPANSION
PROMOTE TO THE PROMOTE THE

The first presentation focused on the impact of no-to-low-cost marketing tools and tactics for all businesses. The speaker for this session was Adam Days. He shared his personal experience utilizing the latest tools and resources available to create effective marketing strategies for various industries. He also provided the list to attendees.

The second presentation focused on the process for entrepreneurs who are composing their business plan and seeking financial lending. The speaker for this session was Lisa Pfeifer, who shared tips and best practices with the audience based on her vast experience in business coaching and financial lending.

The last session was a panelist discussion with workers and board members of Gem City Market (Dayton, Ohio) and Queen Mother (Cincinnati, Ohio). The Panelists, Te'Jal Cartwright, Amaha Sellassie, Jalisa Robinson, and Mona Jenkins shared their experiences with building

cooperatives to meet the needs of the community where there are food deserts and ways to network to provide essential fresh fruits and vegetables.

There was a tremendous amount of engagement from the audience members during each session, asking questions and invoking the speakers to elaborate on the information provided.

The coordinator for the event, Suzanne Parks, the Ohio CDC's Director of Economic Inclusion, as well as the Executive Director, Torey Hollingsworth, were in attendance. Suzanne expressed her gratitude, "I wanted to take this opportunity to extend a warm thank you for all of your hard work and perseverance in ensuring that the Ohio CDC was able to finally offer a Micro Summit. The verbal feedback that I received was positive. Attendees left with not only more information but a renewed interest and initiative in applying what they learned to their individual programs. Moreover, new connections were made with the potential for future collaborations."

POLICY & ADVOCACY

State Policy

Starting in the spring, OCDCA engaged in the state operating budget process – advocating and to protect and expand the state's housing and community development resources and for another round of funding for the Main Streets Job Recovery Program pilot. Although we were not successful in securing funding for the Main Streets program, OCDCA and our members helped beat back attempts to dismantle the Ohio Housing Finance Agency and advocated for additional funding for rental and forsale housing.

OCDCA staff and member organizations stayed engaged in the longer-term development of the state's two new homeownership programs: Welcome Home Ohio and the Single-Family Housing Tax Credit. Members and staff met with the Ohio Department of Development and engaged in the formal commenting process with the Ohio Housing Finance Agency to advocate that the programs were designed in ways that benefited Ohio's communities.

The Ohio Senate convened a Select Committee on Housing that is tasked with examining housing issues in the state and making recommendations for changes in state policy. The committee traveled around the state

to gather information about housing challenges and seek innovative solutions. OCDCA members testified at multiple hearings around the state to explain the role of community development corporations in addressing housing issues.

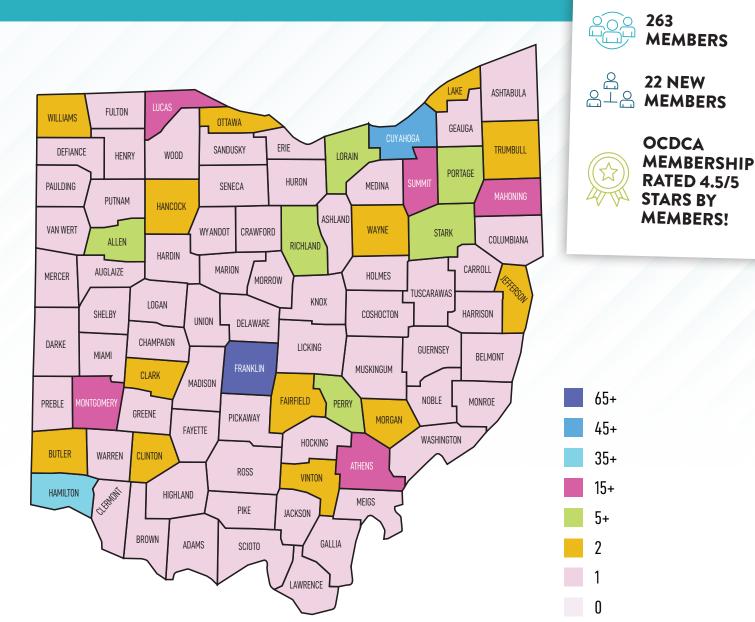
The 2023 Annual Conference took place across the street from the Ohio Statehouse and included a number of policy-oriented discussions and opportunities. Members could take place in a legislative advocacy event during the conference and had the opportunity to chat with their state lawmakers in a more casual environment during a reception in the Statehouse Rotunda. Additionally, key state lawmakers participated in panels at the conference on workforce and housing issues.

Federal Policy

OCDCA members continued to advocate for the passage of the Neighborhood Homes Investment Act. Over 80 organizations signed a letter urging Senator J.D. Vance to support the legislation, and staff and members met with his office to discuss how the legislation would support Ohio's neighborhoods.







THANK YOU TO OUR 2023 FUNDERS & SPONSORS

City of Columbus

Columbus Metropolitan Housing Authority Corporation for National and Community Service

ECDI

Enterprise

Federal Home Loan Bank of Cincinnati

Federal Reserve Bank of Cleveland

Fifth Third Bank

Finance Fund

First Financial Bank

Huntington Bank

JPMorgan Chase

KeyBank

Minutemen Family of Companies

NeighborWorks Collaborative of Ohio

Office of Refugee Resettlement, Department of Health and Human Service

Ohio Capital Corporation for Housing

Ohio Department of Development

Pew Charitable Trusts

PNC Bank

Regionomics

Third Federal Savings & Loan

US Bank

Warsaw Federal

OUR 2023 MEMBERS - COMMUNITY CHAMPIONS

Adams Brown Community Action Partnership Affordable Housing Trust for Columbus and Franklin County Alliance for Children & Families Alpha Phi Alpha Homes, Inc. Ashtabula County Community Action Agency
Asian Services in Action, Inc. Avondale Development Corporation Bridges Community Action Partnership Buckeye Community Hope Foundation Burten, Bell, Carr Development, Inc. CAC of Erie, Huron and Richland Counties
Camp Washington Urban Revitalization
Corporation (CWURC) Campus District Inc. Central Community House Central Ohio Community Improvement Corporation (COCIC) Central State University CHN Housing Partners Cincinnati Development Fund Cincinnati-Hamilton County Community Action Agency City of Canton City of Cincinnati City of Cleveland City of Columbus City of Dayton City of Kettering City of Lancaster City of Sandusky City of Springfield City of Toledo City of Youngstown CityWide Development Corporation Cleveland Development Advisors Community Reinvestment Fund Cleveland Federal Reserve Bank Cleveland Neighborhood Progress CleveLawn Clinton County Community Action Program Co-op Dayton
Coalition on Housing and
Homelessness in Ohio
College Hill Community Urban Redevelopment Corp Columbus Compact Columbus Metropolitan Housing Authority Columbus Metropolitan Library Columbus State Community College Columbus Works Common Wealth Development Community Action Agency of Columbiana County, Inc Community Action Akron Summit Community Action Commission of Belmont County
Community Action Commission
of Fayette County
Community Action Committee of Pike County Community Action Council of Portage County Community Action Organization of Scioto County Community Action Wayne/Medina Community Building Partnership of Stark County Community Development for All People Community Food Initiatives Community Housing Solutions Community Matters Community of Caring
Development Foundation Cornerstone Corporation for Shared Equity Corporation for Ohio
Appalachian Development

Council on Aging of Southwestern Ohio County Corp Cultivate CDC Cuyahoga Land Bank Dayspring Christian CDC Development Finance Authority of Summit County East Akron Neighborhood Development Corporation East Cleveland Growth Association East End Community Services Corporation, Inc. Economic Action Group Economic and Community Development Institute El Centro de Servicios Sociales, Inc. Elevate Northland Enterprise Community Partners Episcopal Retirement Services Ethiopian Tewahedo Social Services Extended Housing
Fairfax Renaissance Development Corporation Famicos Foundation Families Flourish (Prev. Move to PROSPER) Family and Community Services, Inc. Family Promise of Delaware County Federal Home Loan Bank of Cincinnati Fifth Third Bank Finance Fund Findlay Hancock Habitat for Humanity Findlay Market of Cincinnati First Baptist Church of Greater Cleveland First Commonwealth Bank First Financial Bank Franklin County Ohio Franklinton Development Association Franklinton Farms Frontier Community Services FutureHeights, Inc. Gallia-Meigs Community Action Agency Gerard Diaz Associates/Community Revitalization Training Center LLC Gertrude Wood Community Foundation GMN Tri County CAC, Inc. Goldman Sachs 10,000 Small Businesses Program
Great Lakes Community Action Partnership Greater Cincinnati Microenterprise Initiative (GCMI) Greater Dayton Premier Management Greater Ohio Policy Center Greene MHA & Sensible Shelter Habitat for Humanity MidOhio Habitat for Humanity of Ohio HARCATUS Tri-County CAO
Harvard Community Services Center Heritage Ohio HFLA of Northeast Ohio
HHWP Community Action Commission
Highland County Community
Action Organization
Hilltop RISE Economic CDC Historic South Initiative Hocking, Athens, Perry Community Action Agency Holistic Communities Home is the Foundation Home Repair Resource Center Homebase. HomeOwnership Center of Greater Dayton Homeport Homes on the Hill CDC Huntington National Bank ICAN Housing

Idea Works

Health, Inc

Ilays Community Development Corp

IMPACT Community Action Integrated Services for Behavioral

Ironton-Lawrence County Area Community Action Org Jackson-Vinton Community Action, Inc. Janus Small and Associates Jefferson County Community Action Council, Inc. Jurisdiction Wide Resident Advisory Board Just 4 Them Ohio Kenmore Neighborhood Alliance Kno-Ho-Co-Ashland Community Action Commission Lakewood Senior Citizens Inc LakewoodAlive Lancaster-Fairfield Community Action Agency LEADS Lifeline Lima Allen County Neighborhoods in Partnership LISC Cleveland LISC Greater Cincinnati and Northern Kentucky LISC Toledo Lorain County Community Action Agency, Inc. Lucas County Land Reutilization Corporation Madisonville Community Urban Redevelopment Corp Mahoning County Land Reutilization Corporation Mahoning Youngstown CAP Maumee Valley Habitat for Humanity Medina MHA Metro West Community
Development Organization Miami Valley Community Action Partnership Miami Valley Housing Opportunities, Inc. MidTown Cleveland, Inc. Morgan County Development Office MORTAR Cincinnati MUGS Muskingum Economic Opportunity Action Group Inc. Mustard Seed Development Center **NACEDA** National Equity Fund National Organization for the Advocacy of Healthy Commmunities Nazareth Housing Development Neighborhood Development Services Inc Neighborhood Housing Partners of Greater Springfield Neighborhood Housing Services of Hamilton, Inc. NeighborWorks Collaborative of Ohio NeighborWorks Toledo Region New Home Development Company, Inc. New Housing Ohio New Lima Housing for the Future New Reach Consulting New Sunrise Properties Inc. North End Community Improvement Collaborative
North Hill CDC (working) >
North Akron CDC (IRS) Northeast Ohio Hispanic Center for Economic Development Northsiders Engaged in Sustainable Transformation Northwest Neighborhoods CDC (Detroit Shoreway) Northwestern Ohio Community Action Commission Inc Norwood Together Ohio Association of Community

Action Agencies

Ohio City, Inc.

Ohio Association of County Behavioral Health Authorities Ohio Association of Foodbanks

Ohio Association of Nonprofit Organizations

Ohio Capital Corporation for Housing

Ohio Heartland CAC Ohio Housing Council
Old Brooklyn Community Development Corporation
Omega CDC One South Euclid Organize! Ohio Over The Rhine Community Housing Parsons Avenue Development Corporation Partners Achieving Community Transformation Pathway Inc. People Working Cooperatively, Inc. Pickaway County Community Action Organization Plan F Solutions PNC Bank Premier Bank Price Hill Will Progressive Alliance CDC Pyramid CDC Regionomics Rock of Faith CDC Ross County Community Action Commission, Inc. Rural Action Inc. Seven Hills Neighborhood Houses Shaker Heights Development Corporation Slavic Village Development Smart Development Inc. South Street Ministries SPICE St Clair Superior Development Corporation St. Mary Development Corp Stark County Community Action Agency StarkFresh Start Right CDC Step Forward Supports to Encourage Low-Income Families Survivor Advocacy Outreach Program The ABCD, Inc. The Community Builders Inc. The Port The Well Community Development Corporation
Third Federal Savings & Loan
Transformations CDC Tremont West Development Corp Trumbull Community Action Program Trumbull Neighborhood Partnership Union Miles Development Corporation United Midwest Savings Bank Urban Mission Ministries, Inc. Urban Resurrection Community Dev. Corps US Bank Village of Somerset Vincentian Ohio Action Network Vinton County Commissioners Community Development Vinton County Economic Development Board Walnut Hills Redevelopment Foundation, Inc. Warsaw Federal Washington Morgan Community Action West Ohio Community Action Partnership West Park Kamm's Neighborhood Development Western Reserve Community Fund Working in Neighborhoods Yellow Springs Home, Inc. Youngstown Business Incubator Youngstown CityScape Youngstown Metropolitan Housing Authority Youngstown Neighborhood Development Corporation Your Store of the Queen City

Ohio Conference of Community

Ohio District 5 Area Agency on Aging, Inc.

Development, Inc.



Council for Rural Housing &

Development of Ohio